



**Jay Timmons**  
*President and CEO*

February 3, 2023

Mr. Anatolii Kinakh  
President, Ukrainian League of Industrialists and Entrepreneurs  
34, Khreshchatyk St,  
Kyiv 01001, Ukraine

Dear Anatolii:

Thank you very much for cohosting our Jan. 26 “Rebuilding Ukraine: Inaugural Conference of Manufacturers in the U.S. and Ukraine.”

Manufacturers in the U.S. are committed to supporting the recovery and reconstruction of Ukraine. As we support that effort, the NAM looks forward to increasing our cooperation with ULIE in 2023 and beyond.

Additionally, I wanted to express our appreciation for your efforts to secure the participation of Ukrainian Ambassador to the U.S. Oksana Markarova and other key Ukrainian government agencies at our conference, and for the close engagement of our teams in preparation for the event.

Manufacturers have a proud history of support for democracy, and as you know, our industry is a defender of the values of free enterprise, competitiveness, individual liberty and equal opportunity. As I expressed at our conference, manufacturers are committed to honoring those core principles, especially at a time when democracy and democratic institutions are threatened not only here in the United States, but also in Ukraine and elsewhere around the world.

Again, thank you for our partnership, and I look forward to our continued engagement and working together to support the rebuilding and recovery of Ukraine.

Sincerely,

Jay Timmons